

Crowe (BVI) Limited
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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE BRITISH VIRGIN ISLANDS FOOTBALL ASSOCIATION

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of The British Virgin Island Football Association (the "Association"), which comprise the statement of financial position as at December 31, 2021, and the statement of activities, statement of changes in unrestricted net assets, and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of The British Virgin Islands Football Association (the "Association"), as at December 31, 2021, and its activities and cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements, the Code of Ethics for Professional Accountants (Code of Ethics), and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error, design and perform audit procedures responsive to those risks, and
 obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 The risk of not detecting a material misstatement resulting from fraud is higher than for one
 resulting from error, as fraud may involve collusion, forgery, intentional omissions,
 misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Prove (18M) To Crowe (BVI) Limited

August 29, 2022

Road Town, Tortola, BVI

STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2021

(Amounts in United States Dollars)

	Note	2021	2020
ASSETS	The state of the s		
Current Assets			
Cash		2,485,279	2,085,075
Inventory		96,198	-
Prepayments	8	36,762	252,246
Other Receivables		805	_
Due from Related Parties	9	661,098	631,662
Total Current Assets	The state of the s	3,280,142	2,968,983
Noncurrent Assets		10 A	
Property and Equipment	10	225,235	232,086
Security Deposits		1,837	1,837
Total Noncurrent Assets	The state of the s	227,072	233,923
TOTAL ASSETS		3,507,214	3,202,906
LIABILITIES AND NET ASSETS Current Liabilities			
	2.0		
Trade and Other Payables Deferred Income	11	34,902	16,900
	8	W 	219,765
Due to Related Parties	9	500	52,931
Total Liabilities		35,402	289,596
NET ASSETS			
Benevolent Fund	12	1,339	4,339
		2 470 472	2 000 074
		3,470,473	2,908,971
Unrestricted Net Assets Total Net Assets TOTAL LIABILITIES AND NET ASSETS	No tree programmes	3,471,812	2,908,971

See accompanying Notes to the Financial Statements.

APPROVED BY THE COUNCIL:

President:

Andrew Bickerton

Treasurer:

Kenrick Grant

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2021

(Amounts in United States Dollars)

	Note	2021	2020
REVENUES			
Financial Assistance	5	2,143,832	2,763,541
Caribbean Football Union- TV Rights		181,200	
EUFA Assist Project	6		42,205
Miscellaneous Income	7	41,585	17,058
Total Revenues		2,366,617	2,822,804
EXPENSES			
Bank Charges		4.400	200
Club Development		1,403	686
Depreciation and Amortization	10	29,000	170,000
Donations	10	65,497	48,757
Futsal activities		5,269	14,846
Infrastructure		600	
Loss on disposal		26,036	20,571
Marketing and Media		45.044	288
Men's Competitions		15,641	12,690
Motor Expenses		119,091	116,478
National Team Competitions		43,036	29,672
Office Expense		649,871	71,957
Planning and Administration		34,786	27,160
Pitch Repairs		108,726	92,807
Rent		219,854	-
Salaries and Related Costs		8,250	11,140
Scholarships and Training		266,433	236,132
Uniform and Equipment		50,367	29,829
Women's Football Program		11,315	5,466
Youth Football Program		23,867	16,137
Total Expenses	W-142	126,073 1,805,115	90,055
INCREASE IN UNRESTRICTED NET ASSETS	4.6.		994,671
TOTAL	- the second second	561,502	1,828,133

See accompanying Notes to the Financial Statements.

STATEMENT OF CHANGES IN UNRESTRICTED NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2021 (Amounts in United States Dollars)

	2021	2020
Unrestricted net assets at the beginning of the year	2,908,971	1,080,838
Increase in Unrestricted Net Assets	561,502	1,828,133
Unrestricted net assets at the end of the year	3,470,473	2,908,971

See accompanying Notes to the Financial Statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2021

(Amounts in United States Dollars)

	2021	2020
CASH FLOW FROM OPERATING ACTIVITIES		
Increase in Unrestricted Net Assets	561,502	1,828,133
Adjustments to Reconcile Increase in Unrestricted		
Net Assets to Net Cash Flow from Operating Activities		
Depreciation and Amortization	65,497	48,757
Loss on Disposal	(-	288
Operating profit before working capital changes	626,999	1,877,178
Decrease (increase) in:		
Prepayments	215,484	(64,246)
Other Receivables	(805)	47,230
Due from Related Parties	(29,436)	89,916
Inventory	(96,198)	-
Security Deposit	-	1,596
Increase (decrease) in:		1,000
Trade and Other Payables	18,002	(25,199)
Deferred Income	(219,765)	(=0,100)
Due to Related Parties	(52,431)	(57,203)
Net cash flows generated from (used in) operating activities	461,850	1,869,272
CASH ELOW EDOM IN TERMS	William Control of the Control of th	
CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of Property and Equipment	(58,646)	(95,725)
Proceeds for vehicle disposal	-	800
Cash flow used in investing activities	(58,646)	(94,925)
CASH FLOW FROM FINANCING ACTIVITIES		
Use of Benevolent Fund	(3,000)	(5,000)
Cash flow used in financing activities	(3,000)	(5,000)
NET INOPPLOE (PEOPLE)		1
NET INCREASE (DECREASE) IN CASH	400,204	1,769,347
CASH AT THE BEGINNING OF YEAR	2,085,075	315,728
CASH AT THE END OF YEAR	2,485,279	2,085,075

See accompanying Notes to the Financial Statements.

FOR THE YEAR ENDED DECEMBER 31, 2021 NOTES TO THE FINANCIAL STATEMENTS (Amounts in United States Dollars)

1. Corporate Information

The British Virgin Islands Football Association (the "Association"), incorporated in the British Virgin Islands under the Companies Act, Cap 285, is a Association limited by guarantee, and does not have share capital.

The Association is a nonprofit organization engaged in the administration, organization, development and promotion of football within the British Virgin Islands. The Association achieves this objective by sponsoring men, women and youth leagues on a national level through the assistance of Fédération Internationale de Football Association (FIFA). Effort is also placed in the promotion of football programs in the various schools throughout the territory.

2. Summary of Significant Accounting and Financial Reporting Policies

Basis of Preparation

The financial statements of the Association have been prepared on a historical cost basis. The financial statements are presented in United States Dollars (US\$), which is the Association's functional and presentation currency. All amounts are rounded to the nearest dollar, except when otherwise indicated.

Statement of Compliance

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS), which comprise standards issued or adopted by the International Accounting Standards Board and interpretations by the Standing Interpretations Committee.

Financial Instruments

The Association recognizes a financial asset or a financial liability in its statement of financial position when, and only when, the entity becomes party to the contractual provisions of the instrument. The classification of financial assets and financial liabilities depends on the purpose for which these are acquired and whether they are quoted in an active market. The Management determines the classification of financial assets and financial liabilities at initial recognition and, where allowed and appropriate, reevaluates such designation at the end of each reporting period.

Specifically, the following financial assets and liabilities of the Association are measured in accordance with the preceding policy as follows:

- Cash is carried in the statement of financial position at face amount.
- Trade payables are based on normal credit terms and do not bear interest, are stated at their original invoice amounts.
- Other receivables and payables including receivables from and payable to related parties are measured at the expected cash considerations to be received or paid.

FOR THE YEAR ENDED DECEMBER 31, 2021 NOTES TO THE FINANCIAL STATEMENTS

(Amounts in United States Dollars)

At the end of each financial reporting period, the carrying amounts of financial assets are reviewed to determine whether there is any objective evidence that the amounts are not recoverable. If so, an impairment loss is recognized immediately in profit or loss, and allowance for impairment is deducted from the related asset that is carried at cost or amortized cost.

A financial asset is derecognized in the financial statements when the contractual rights to cash flows expire or are settled, or when the Association transfers to another party substantially all of the risks and rewards of ownerships of the assets. A financial liability is derecognized when the obligation under the liability is discharged, cancelled or expired.

Related Party Transactions

Related party transactions exist when one party has the ability to control, directly, or indirectly through one or more intermediaries, the other party, or exercises significant influence over the other party in making financial and operating decisions. Such relationships also exist between and/or among the reporting enterprise and its key management personnel, directors and shareholders. In considering each possible related party relationship, attention is directed to the substance of the relationship and not merely the legal form.

Property and Equipment

Property and equipment are stated at cost less accumulated depreciation, amortization and any impairment in value.

The initial cost of property and equipment comprises its purchase price or construction cost and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenses incurred after the property and equipment have been put into operations, such as repairs and maintenance and overhaul costs, are normally charged to operations or profit or loss in the period when the costs are incurred. In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property and equipment beyond its originally assessed standard of performance, the expenditures are capitalized as an additional cost of property and equipment.

The useful life and depreciation and amortization methods are reviewed and adjusted, if appropriate, periodically to ensure the period and method of depreciation and amortization are consistent with the expected pattern of economic benefits from items of property and equipment. The carrying values of the property and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the value may not be recoverable.

FOR THE YEAR ENDED DECEMBER 31, 2021 NOTES TO THE FINANCIAL STATEMENTS

(Amounts in United States Dollars)

Depreciation and amortization commences once the assets are available for use and is computed using the straight-line method over the following estimated useful lives:

	Yearly Depreciation Rate
Computer Equipment	25%
Field Equipment	15%
Office Equipment	15% - 25%
Office Furniture	10%
Trailer	10%
Vehicles	25%

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Gain or loss arising on the disposal or retirement of an asset is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in the profit or loss.

Revenue Recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Association and the amount of the revenue can be reliably measured. Revenue is measured at the fair value of consideration received or receivable, excluding discounts. The following specific recognition criteria must also be met before revenue is recognized:

- Financial assistance is recognized as income on a systematic basis over the periods in which the Association recognizes as expenses the related costs for which the grants are intended to compensate.
- Miscellaneous Income from other sources such as donations and sponsorships is recognized upon receipt.

Expense Recognition

All expenses are recognized in the statement of activities and changes in unrestricted net assets on an accrual basis.

Certain amounts in the comparative financial statements have been reclassified to conform to the current year's presentation.

Contingencies

Contingent liabilities are not recognized in the financial statements but they are disclosed unless the possibility of an outflow of resources embodying economic benefit is remote. Contingent assets are not recognized in the financial statements but disclosed when an inflow of economic benefit is probable.

FOR THE YEAR ENDED DECEMBER 31, 2021 NOTES TO THE FINANCIAL STATEMENTS (Amounts in United States Dollars)

Provisions

Provisions are recognized only when the following conditions are met: a) there exists a present obligation (legal or constructive) as a result of past event; b) it is probable (i.e. more likely than not) that an outflow of resources embodying economic benefits will be required to settle the obligation; and c) reliable estimate can be made of the amount of the obligation. Provisions are reviewed at each end of financial reporting period and adjusted to reflect the current best estimate.

Events After End of Financial Reporting Period

Post year-end events that provide additional information about the Association's position at the end of financial reporting period, if any, are reflected in the financial statements. However, post year-end events that are not adjusting events are disclosed in the notes to the financial statements when material.

3. Management's Use of Judgments and Estimates

The preparation of the Association's financial statements requires management to make judgments, estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. The estimates and assumptions used in the accompanying financial statements are based upon management's evaluation of relevant facts and circumstances as of the date of the financial statements. Actual results could differ from such estimates. The effect of any changes in estimates will be recorded in the Association's financial statements when determinable. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The following presents a summary of these significant estimates and judgments and the related impact and associated risks on the financial statements:

Judgments

In the process of applying the Association's accounting policies, management has made the following judgments, apart from those involving estimations, which have the most significant effect on the amounts recognized in the financial statements.

· Classification of Financial Instruments

The Association classifies a financial instrument, or its component parts, on initial recognition as a financial asset, a financial liability or an equity instrument in accordance with the substance of the contractual agreement and the definitions of a financial asset, a financial liability or an equity instrument. The substance of the financial instrument, rather than its legal form, governs its classification in the statements of financial position.

FOR THE YEAR ENDED DECEMBER 31, 2021 NOTES TO THE FINANCIAL STATEMENTS

(Amounts in United States Dollars)

Impairment of Nonfinancial Assets

The Association determines whether there are indicators of impairment of the Association's property and equipment. Indicators of impairment include significant change in usage, decline in the asset's fair value of underperformance relative to expected historical or projected future results. Determining the fair value of the assets requires the determination of future economic benefit or cash flows expected to be generate from the continued use and ultimate disposition of such assets. It requires the Association to make estimates and assumptions that can materially affect the financial statements. Future events could use management to conclude that these assets are impaired. Any resulting impairment loss could have a material adverse impact on the Association's financial position and financial performance. The preparation of the estimated future cash flows involves significant judgments and estimation.

Determining the fair value of assets, which require the determination of future cash flows expected to be generated from the continued use and ultimate disposition of such assets, requires the Association to make estimates and assumptions. Future event could cause the Association to conclude that property and equipment are impaired. An increase in allowance for impairment losses would increase operating expenses and decrease the related assets.

Estimates

The key assumptions concerning future and other sources of estimating uncertainty at the end of the reporting period that have significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

· Estimation of Allowance for Doubtful Accounts

The Association maintains allowance for doubtful accounts at a level considered adequate to provide for potentially uncollectible receivables. The level of this allowance is evaluated by management on the basis of factors that may affect the collectibility of the accounts. These factors include, but are not limited to the past collection experience, the customers' payment behavior and other factors that may affect collectibility. The Association reviews the age and status of receivables, and identifies accounts that are to be provided with allowance on a continuous basis.

Estimation of Useful Lives of Property and Equipment

Useful lives of property and equipment are estimated based on the period over which these assets are expected to be available for use. The estimated useful lives of property and equipment differ from previous estimate due to physical wear and tear. Any reduction in the estimated useful lives of property and equipment would increase the Association's recorded operating expenses and decrease property and equipment. There are no changes in the estimated useful lives of property and equipment in 2021.

FOR THE YEAR ENDED DECEMBER 31, 2021 NOTES TO THE FINANCIAL STATEMENTS (Amounts in United States Dollars)

· Estimation of Net Realizable Value of Inventories

In determining the net realizable value of inventories, those charged with governance takes into account the most reliable evidence available at the times the estimates are made. Provisions are made for inventory whenever net realizable value becomes lower than cost due to physical deterioration or damage. The level of allowance is evaluated by management based on the realizability of inventories. Both aspects are considered key sources of estimation uncertainty.

Estimation of Provisions

The estimate of the probable costs for possible third party claims, if any, has been developed based on management's analysis of potential results. When management believes that the eventual liabilities under these claims, if any, will not have a material effect on the Association's financial statements, no provision for probable losses is recognized.

4. Financial Risk Management

Credit Risk

Credit risk is the risk that a counterparty fails to discharge obligation to the Association. Financial assets which potentially expose the entity to concentrations of credit risk comprise, principally, cash and due from related parties. Cash are placed with a high quality financial institution.

Liquidity Risk

Liquidity risk is the potential inability to meet payment obligations as they come due without incurring unacceptable losses. The Association manages its liquidity needs by carefully monitoring cash outflows due on a day-to-day basis.

5. Financial Assistance

i. FIFA Forward Funds

The FIFA Forward Development Programme ("Forward Funds") provides all member associations and confederations with the means to assist FIFA in promoting and developing football worldwide. The annual amount of funds for all FIFA member associations and confederations is determined in FIFA's annual budget.

FIFA member associations are entitled to receive Forward Funds – Operational Costs provided they meet certain operational criteria and to receive Forward Funds – Development to fund certain pre-approved development projects.

FOR THE YEAR ENDED DECEMBER 31, 2021 NOTES TO THE FINANCIAL STATEMENTS (Amounts in United States Dollars)

From June 2018 the Association is entitled to receive up to US\$1 million of operational funding and US\$0.5 million of development project funding per year.

The Association had the following receipts during the year:

	2021	2020
FIFA Forward Operational Costs	2,018,832	1,300,000
FIFA Forward Covid Grants	-	1,000,000
FIFA Forward Development	=	200,000
	2,018,832	2,500,000

ii. One CONCACAF Programme (OCP)

The Confederation of North, Central American and Caribbean Association Football (CONCACAF) OCP Programme provides financial support to all of its member associations in order to improve their technical development and administrative capabilities.

The annual amount of funds for all CONCACAF member associations in good standing is determined in CONCACAF's annual budget, to be used to strengthen its investment in football development to build a stronger foundation for the growth of football in the CONCACAF region. Any unused OCP funds may be carried forward for use in subsequent years.

Each member association is required to provide CONCACAF with a budget proposal expenditure, which is subject to an annual audit by CONCACAF.

The Association reported OCP funds received \$100,000 in 2021 (2020: \$238,541) in its Statement of Activities.

iii. CONCACAF Grant

CONCACAF have provided an honorarium for the President of \$25,000 per annum. The Association received \$25,000 in 2021 (2020: \$25,000) in the Statement of Activities.

6. EUFA Assist Project

In 2018 EUFA launched a EUFA assist Programme partnering hurricane hit CONCACAF member associations with individual EUFA member associations.

The Association was partnered with the Football Association of Ireland ("FAI") and was provided with two coaches for one year from June 1, 2019 funded by EUFA.

FOR THE YEAR ENDED DECEMBER 31, 2021 NOTES TO THE FINANCIAL STATEMENTS

(Amounts in United States Dollars)

7. Miscellaneous Income

	2021	2020	
Other Income	8,910	8,558	
SVG Volcano Relief	3,055	-	
Payables written-off	26,870	_	
BVI Olympic Committee	-	6,000	
Membership Dues	2,750	2,500	
	41,585	17,058	

8. Prepayments

i. During 2018 the Association received \$219,765 from FIFA to cover pitch repairs at the East End/Long Look stadium. \$178,000 was paid out as a deposit and work was carried out in 2020. The work did not meet FIFA specification. The repairs for correction of the faults were competed during the year. The received funds of \$219,765 were then paid out for the repairs.

ii. During 2021, the Association paid out \$30,092 in advance for dressing rooms and \$6,670 for football equipment.

9. Related Party Transactions

Due to Related Parties

Advances from related parties are unsecured, interest free and collectible upon demand. The amount due to director for reimbursement of operating expenses amounted to \$nil and \$52,931 for the years ended December 31, 2021 and 2020, respectively.

Due from East End Long Look Sports Centre, Limited (the "EELLSCL")

On September 22, 2014, the Government of the Virgin Islands entered into development agreement with the BVIFA (along with its parent entity, FIFA) to develop the football field, training track and a net ball court and related facilities of the Multi-purpose facility.

Based on Memorandum of Understanding on Grant Funding (MOU) dated July 19, 2019 among BVI Olympic Committee (BVIOC), East End Long Look Sports Centre, Limited (EELLSCL) and Association, these Parties wish to develop a framework upon which to work together to accommodate the BVIOC within the Multipurpose sporting stadium, comprising primarily the Associations' National Technical Centre and a 400 meter track at the eastern end of Tortola in British Virgin Islands.

FOR THE YEAR ENDED DECEMBER 31, 2021 NOTES TO THE FINANCIAL STATEMENTS

(Amounts in United States Dollars)

FIFA Development Committee decided on June 4, 2018 to approve the upgrade of the BVIFA Technical Center, in particular, the installation of drainage, retaining wall, stand foundation and floodlights (the "Project") and instructed the release of \$2,083,145 from entitlement of BVIFA to FIFA Forward funds in milestone payments.

The Association received the following funding from FIFA on behalf of EELLSCL:

Date Received	Amount		
June 2018	624,985		
August 2019	710,049		
June 2020	352,066		
December 2020	275,985		
Total	1,963,085		

As of December 31, 2021 and 2020 respectively, the Association advanced \$656,317 and \$623,882 for EELLSCL.

10. Property and Equipment

	January 01			December 31
COST	2021	Additions	Disposal	2021
Computer Equipment	11,796	19,210	-	31,006
Field Equipment	32,489	27,445	-	59,934
Office Equipment	5,585	-	-	5,585
Office Furniture	8,670	11,991	-	20,661
Storage Container	5,900	-		5,900
Trailer	75,810	-	_	75,810
Vehicles	252,163	-	-	252,163
	392,413	58,646	-	451,059
ACCUMULATED DEPRECIATION				
Computer Equipment	4,479	6,187	-	10,666
Field Equipment	9,844	6,509	s -	16,353
Office Equipment	2,475	873	×=	3,348
Office Furniture	1,601	1,966	4	3,567
Storage Container	1,033	590		1,623
Trailer	19,584	7,581	-	27,165
Vehicles	121,311	41,791	_	163,102
	160,327	65,497	(=	225,824
NET BOOK VALUE	232,086			225,235